

**MONTERRAT UTILITIES LIMITED**

**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

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**INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF MONTSERRAT  
UTILITIES LIMITED**

We have audited the accompanying financial statements of Montserrat Utilities Limited, which comprise the Statement of Financial Position as at 31<sup>st</sup> December 2014, Statement of Comprehensive Loss, Statement changes in equity and cash flows for the year then ended and a summary of significant accounting policies and other explanatory notes.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatements whether due to fraud or error, selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

**Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we plan and perform an audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

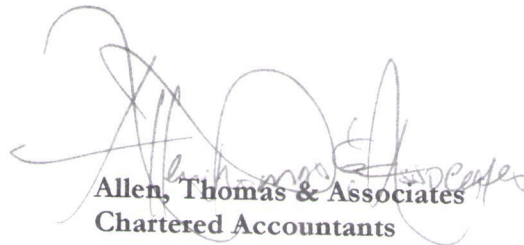
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Partners: Rolston T. Allen F.C.C.A. Avondale M. Thomas F.C.C.A

**Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Montserrat Utilities Limited, as at 31<sup>st</sup> December 2014 and the results of its financial performance for the year then ended; in accordance with International Financial Reporting Standards.

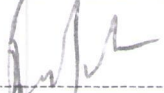
Antigua & Barbuda:  
13<sup>th</sup> February 2017  
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Allen, Thomas & Associates  
Chartered Accountants  
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**MONTSERRAT UTILITIES LIMITED**  
**STATEMENT OF FINANCIAL POSITION**  
**AT 31<sup>ST</sup> DECEMBER 2014**  
**(Expressed in Eastern Caribbean Dollars)**

<b>Assets</b>	<b>Notes</b>	<b>2014</b>	<b>2013</b>
Cash in hand and at bank	4	2,127,100	1,404,693
Short-Term Investments	5	135,610	1,094,837
Accounts Receivable & Prepayments	6	3,841,777	3,684,584
Inventory	7	2,842,238	2,756,920
Goods in Transit	8	22,576	109,241
Mortgages Receivable	9	46,132	46,132
<b>Total Current Assets</b>		9,015,433	9,096,407
<b>Non-Current Assets</b>			
Mortgages Receivable	9	63,102	88,110
Available-For-Sale Investment	10	250,000	250,000
Accounts Receivable – Infrastructure	11	979,953	924,116
Property, Plant and Equipment	12	23,245,151	21,807,394
<b>Total Non-Current Assets</b>		24,538,206	23,069,620
<b>Total Assets</b>		\$33,553,639	\$32,166,027
<b>Liabilities and Shareholder's Equity</b>		=====	=====
<b>Current Liabilities</b>			
Accounts payable and accruals	13,14	2,716,840	5,143,332
<b>Total Current Liabilities</b>		2,716,840	5,143,332
<b>Non -Current Liabilities</b>			
Provision for Pension	14	3,982,448	4,554,217
Consumers' Refundable Deposits	15	1,484,507	1,413,934
<b>Total Non-Current Liabilities</b>		5,466,955	5,968,151
<b>Total Liabilities</b>		8,183,795	11,111,483
Deferred Income	16	4,264,490	4,421,890
<b>Shareholder's Equity</b>			
Share Capital	17	2	2
Contributed Capital	18	23,936,944	19,276,152
Donated Capital	19	500,000	
Retained Earnings (Page 4)		(3,331,592)	(2,643,500)
<b>Total Shareholder's Equity</b>		21,105,354	16,632,654
<b>Total Liabilities and Shareholder's Equity</b>		\$33,553,639	\$32,166,027
		=====	=====

Approved on behalf of the Board:

  
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 : Director

  
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 : Director

The attached notes on pages 7 to 28 form part of these Financial Statements.

MONTSERRAT UTILITIES LIMITED

**STATEMENT OF COMPREHENSIVE LOSS  
FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014  
(Expressed in Eastern Caribbean Dollars)**

	<u>2014</u>	<u>REVISED 2013</u>
<b>Revenue</b>		
Water Division	3,060,415	3,796,930
Electricity Division	5,641,250	5,763,423
	-----	-----
Fuel Surcharge	8,701,665	9,560,353
Reimbursed Sewage Costs	9,495,331	9,815,200
	318,184	373,319
	-----	-----
	18,515,180	19,748,872
	-----	-----
<b>Less: Production Costs</b>		
Generation Costs	2,673,532	2,451,289
Fuel Cost Covered by Surcharge	9,129,339	9,586,086
Transmission and Distribution	1,861,063	1,670,519
Water Division	1,969,559	1,787,014
Sewage	343,659	349,685
Vehicles	279,177	295,967
	-----	-----
<b>Total Production Costs</b>	16,256,329	16,140,560
	-----	-----
<b>Gross Profit</b>	2,258,851	3,608,312
<b>Other Income (Page 29)</b>	815,807	2,643,068
	-----	-----
<b>Total Income</b>	3,074,658	6,251,380
	-----	-----
<b>Less: Expenses</b>		
Administrative (Page 30)	3,604,504	4,064,603
Other (Page 31)	158,246	93,050
	-----	-----
	3,762,750	4,157,653
	-----	-----
<b>Total Comprehensive (Loss)/Income for the year (Page 5)</b>	\$(688,092)	\$2,093,727
	=====	=====

The attached notes on pages 7 to 28 form an integral part of these financial statements.

**MONTSERRAT UTILITIES LIMITED**  
**STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY**  
**FOR YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**  
 (Expressed in Eastern Caribbean Dollars)

	Share Capital	Contributed Capital	Donated Capital	Accumulated Deficit	Total
Equity at – 31 <sup>st</sup> December 2012	2	30,532,847	-	(5,153,595)	25,379,254
Prior year adjustment	-	(11,256,695)	-	416,368	(10,840,327)
Equity at – 31 <sup>st</sup> December 2012 restated	2	19,276,152	-	(4,737,227)	14,538,927
Comprehensive profit for the year (Page 4)	-	-	-	2,093,727	2,093,727
Equity at - 31 <sup>st</sup> December 2013	2	19,276,152	-	(2,643,500)	16,632,654
Additions	-	4,660,792	500,000	-	5,160,792
Comprehensive Loss for the year (Page 4)	-	-	-	(688,092)	(688,092)
	\$2	\$23,936,944	\$500,000	\$(3,331,592)	\$21,105,354
	==	=====	=====	=====	=====

**MONTSERRAT UTILITIES LIMITED**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**  
**(Expressed in Eastern Caribbean Dollars)**

	<u>2014</u>	<u>2013</u>
<b><u>Cash flows from operating activities</u></b>		
Comprehensive (Loss)/Income for the year	(688,092)	2,093,727
Adjusting items:		
Depreciation	1,197,270	1,306,763
	-----	-----
Operating profit before changes in working capital	509,178	3,400,490
<b>Changes in Working Capital</b>		
Change in accounts receivable	(157,193)	(612,419)
Change in goods in transit	86,666	(87,460)
Change in inventory	(85,318)	(1,665,441)
Change in accounts payable and accruals	(2,426,493)	2,986,301
Change Pension Provision	(571,769)	315,613
Change in accounts mortgage receivable	25,008	11,454
Change in Vacant Lots	(55,837)	(84,618)
	-----	-----
Net Change in Working Capital	(3,184,936)	863,430
	-----	-----
Net cash provided by operating activities	(2,675,758)	4,263,920
	-----	-----
<b><u>Cash flows from financing activities</u></b>		
Change in Consumer Refundable Deposits	70,573	80,024
Change in Deferred Income	(157,400)	(85,469)
Change in Donated Capital	500,000	-
Change in Contributed Capital	4,660,792	-
	-----	-----
Net cash provided by financing activities	5,073,965	(5,445)
	-----	-----
<b><u>Cash flows from investing activities</u></b>		
Change in property, plant and equipment	(2,635,027)	(3,826,780)
Change in Investment	959,227	93,628
	-----	-----
Net cash used in investing activities	(1,675,800)	(3,733,152)
	-----	-----
Net change in cash	722,407	525,323
Cash at the beginning of year	1,404,693	879,370
	-----	-----
Cash at the end of year	\$2,127,100	\$1,404,693
	=====	=====
<b><u>Cash and cash equivalent</u></b>		
Cash in hand and at bank	\$2,127,100	\$1,404,693
	=====	=====

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Expressed in Eastern Caribbean Dollars)

**1. Reporting Entity and Principal Activities**

Montserrat Utilities Limited (“the Company”) was incorporated as a private Limited Company on 18<sup>th</sup> October 2001 under the Companies Act of Montserrat Chapter 11.12 and registered at Folio 99 of the Register of Companies. It is solely owned by the Government of Montserrat.

Effective 1<sup>st</sup> July 2008, the assets and liabilities of the Montserrat Electricity Services Limited and the Montserrat Water Authority were vested in the Company, which then began operating under the Montserrat Utilities Limited Act Chapter 18.01 and the Licensing of Utility Services Act Chapter 18.02. Under the Montserrat Utilities Limited Act Chapter 18.01, the Company is authorized to (a) generate, transmit, distribute or supply electricity (b) prospect or harness geothermal power or any other source of energy (c) collect, treat, distribute or supply piped drinking water (d) collect, treat or dispose of waste water and sewage.

The registered office of the Company is located at Bank’s, Montserrat.

**2. Basis of Preparation**

a) Statement of Compliance:

The opening statement of financial position has been prepared in accordance with International Financial Reporting Standards (“IFRS”). The accounting policy disclosures primarily follow the guidelines in the Financial and Accounting Policies and Procedures Manual of the Company.

These financial statements were approved for issue by the Board of Directors on January 25<sup>th</sup> 2017.

b) Basis of Measurement

The financial statements have been prepared under the historic cost convention.

c) Functional and Presentation Currency

These financial statements are presented in Eastern Caribbean Dollars, which is the functional currency of the Company. All financial information has been rounded to the nearest dollar.

d) Use of Estimates and Judgment

The preparation of financial statement in conformity with the IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.



**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

**(Continued)**

**(Expressed in Eastern Caribbean Dollars)**

**2. Basis of Preparation – Continued**

g) New Standards and Interpretations to Existing Standards that are not yet effective

IFRS 9. Financial Instruments (2010). The revised IFRS supersedes the previous version of IFRS 9 issued in 2009 and is effective for accounting periods beginning on or after 1<sup>st</sup> January 2013. The revised standard now includes guidance on classification and measurement of financial liabilities designed as fair value through profit or loss and incorporates certain existing requirements of IAS 39 Financial Instruments.

Recognition and Measurement on the Recognition and De-recognition of Financial Assets and Financial Liabilities. The Company is assessing the impact that the standard will have on the 2014 financial statements.

IFRS 13, Fair Value measurement. This IFRS which is effective for annual reporting periods beginning on or after 1<sup>st</sup> January 2013 defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure the fair value and is applicable to assets, liabilities and an entity's own equity instrument that, under other IFRSs, are required or permitted to be measured at fair value, or when disclosure or fair value is provided. It does not introduce new fair value measurements, nor does it eliminate the practicality exceptions to fair value measurements that currently exist in certain standards. The Company is assessing the impact this standard will have from the effective date on its financial statements.

IAS 24. Related Party Disclosures Revised effective 1<sup>st</sup> January 2011. This IAS introduces changes to the related party disclosure requirements for Government related entities and amends the definition of a related party. The standard also expands the list of transactions that require disclosure.

Disclosures – Transfer of financial Assets (Amendments to IFRS 7) is effective for accounting periods beginning on or after 1<sup>st</sup> July 2011. The amendments require disclosure of information that enable users of financial statements to understand the relationship between transferred financial assets that are derecognized in their entirety and the associated liabilities and to evaluate the nature of and risk associated with the entity's continuing involvement in these derecognized assets.

New information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognized as of that date.

**MONTSERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

**3. Significant Accounting Policies**a) Foreign Currencies

Assets and liabilities denominated in foreign currencies are translated into the Company's functional currency at the exchange rate prevailing at the Statement of Financial Position date. Transactions denominated in foreign currencies are translated into the Company's functional currency at the rates prevailing at the dates of the transaction, and the resulting gain or loss is included in the Statement of Comprehensive Loss.

b) Accounts Receivable

Accounts receivable are carried at original invoice amount less provision made for the impairment of these receivables. Such provisions for impairment of accounts receivables are established if there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the carrying amount and the recoverable amount.

c) Property, Plant and Equipment

Property, Plant and Equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets include the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located

The cost of repairs and replacements of a routine nature are charged to earnings while those expenditure, which improve or extend the useful life of the assets are capitalized.

The gain or loss on the disposal of an item of Property, Plant and Equipment is determined by comparing the proceeds from disposal with the carrying amount of the item and is recognised within "Other Income" in the Statement of Comprehensive Income.

d) Depreciation

Depreciation is recognised in the Statement of Comprehensive Income on a straight line basis over the estimated useful life of each item of Property, Plant and Equipment. Land is not depreciated. No depreciation is provided on Work-in-Progress until the assets involved have been completed and are available for use. Depreciation methods, useful lives and residual values are reviewed each reporting date and adjusted if appropriate. The annual rates for depreciation are as follows:-

Furniture and Fittings	12.5-33%
Motor Vehicle	6-20%
Plant & Machinery	4% and 20%
Buildings	2-5%
Reservoirs	3.33%

**MONTSERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

**(Continued)**

**(Expressed in Eastern Caribbean Dollars)**

**3. Significant Accounting Policies**

e) Impairment

The carrying amounts of the Company's non-financial assets, other than Inventories, are reviewed at each Statement of Financial Position date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognized whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognized in the Statement of Comprehensive Income.

f) Investments

i) **Investment Securities Held to Maturity**

Investment securities with fixed maturity profiles where management has both the intent and the ability to hold to maturity are classified as held to maturity. Securities held to maturity are measured at fair value and are subsequently re-measured at amortized cost less provision for impairment losses. Interest income earned while holding securities is reported as interest income.

ii) **Investment Securities Available for Sale**

Investment securities intended to be held for an indefinite period of time which may be sold in response to the needs for liquidity or changes in interest rates, exchange rates or equity prices are classified as available for sale. Available for sale financial assets are initially measured at fair value and are subsequently re-measured at fair value based on quoted bid prices.

iii) **Unquoted Investments**

Unquoted equity instruments for which fair values cannot be reliably measured are recognised at cost less impairment. When the securities are disposed of or impaired, the related accumulated fair value adjustments are included in the Statement of Comprehensive Loss as gains or losses from investments.

g) Interest Income

Interest income is recognised on the accruals basis in the Statement of Comprehensive Income, using the effective interest method.

**MONTSERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

**3. Significant Accounting Policies**

h) Taxation

The Company is owned by the Government of Montserrat and is exempted from several taxes. Under section 5 of the Montserrat Utilities Act Chapter 18.01, an exemption was granted from the payment Customs Duty, Consumption Tax, Income Tax, Property Tax and Stamp Duty.

i) Related Parties

A party is related to the Company if:-

- i) Directly or indirectly through one or more intermediaries the party controls, is controlled by, or is under common control with, the Company (this includes, parents, subsidiaries and fellow subsidiaries); has an interest in the Company that gives it significant influence over the Company; or has joint control over the Company.
- ii) The party is an associate of the Company.
- iii) The party is a joint venture in which the Company is a venture.
- iv) The party is a member of the key management personnel of the Company or its parent.
- v) The party is a close member of the family or any individual referred to in (i) or (iv).  
The party is the entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- vi) The party is the entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- vii) The party is a postemployment benefit plan for the benefit of employees of the Company or of any Company that is a related party of the Company.

j) Financial Instruments

In accordance with the provisions of IFRS No. 7, disclosure is required regarding credit risk, interest rate risk, currency risk and the fair value of financial assets and liabilities. With the exception of property, plant and equipment, inventory, deferred tax and income tax payable, all of the Company's assets and liabilities are financial instruments.

Financial Risk Management

The Company has exposure to the following risks from its use of financial instruments:

- Credit Risk
- Liquidity Risk
- Market Risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital.

MONTserrat UTILITIES LIMITEDNOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014

(Continued)

(Expressed in Eastern Caribbean Dollars)

**3. Significant Accounting Policies– Continued**i) Financial Instruments - continuedFinancial Risk Management - continued

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework and it also assesses financial and control risks to the Company.

The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls and to monitor risks and adherence to limits.

Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations. The Company's Board of Directors oversee how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risk faced by the Company.

i) Credit Risk

Credit risk arises from the possibility that counter parties may default on their obligations to the Company. The Company has made adequate provision for any potential credit losses and the amount of the Company's maximum exposure to credit risk is indicated by the carrying amount of its financial assets.

	<u>2014</u>	<u>2013</u>
Cash in hand and at bank	2,127,100	1,404,693
Accounts Receivable	3,841,777	3,684,584
Mortgage Receivable	109,234	134,242
Investment -Available to Maturity-Unquoted	135,610	1,094,837
Investment - Available - for - Sale	250,000	250,000
	-----	-----
	\$6,463,721	\$6,568,356
	=====	=====

Accounts and Other Receivables

The Company's exposure to credit risk is influenced mainly by the customers' ability to meet their obligations to the company and this largely depends on the state of the local economy.

**MONTserrat UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)****3. Significant Accounting Policies– Continued**j) Financial Instruments - continuedFinancial Risk Management - continuedCash and Cash Equivalents

Cash and cash equivalents are held with reputable financial institutions, which represent minimum risk of default.

ii) Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity is to ensure that, as far as possible, it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The following are the contractual maturities of financial assets and liabilities excluding the impact of netting arrangements:

<b>Assets</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Cash in hand and at bank	2,127,100	1,404,693
Accounts Receivable	3,841,777	3,684,584
Mortgage Receivable	109,234	134,242
Investments- Held to Maturity	135,610	1,094,837
Investments- Available - for - Sale	250,000	250,000
	-----	-----
<b>Total Assets</b>	<b>\$6,463,721</b>	<b>\$6,568,356</b>
	=====	=====
<b>Liabilities</b>		
Accounts payable and accruals	2,716,840	5,143,332
Provision for Pension	3,982,448	4,554,217
	-----	-----
<b>Total Liabilities</b>	<b>\$6,699,288</b>	<b>\$9,697,549</b>
	=====	=====
<b>Liquidity Gap</b>	<b>\$(235,567)</b>	<b>\$(3,129,193)</b>
	=====	=====

**MONTERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)****3. Significant Accounting Policies– Continued**j) Financial Instruments - continuedFinancial Risk Management - continuediii) Market Risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and price risk will affect the value of the Company's assets, its liabilities and/or income. Market risk arises from fluctuations in the value of liabilities and the value of investments held. The Company is exposed to market risk on certain of its financial assets. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

a) **Price Risk**

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting the entire instrument traded in the market. The Company has no quoted instruments consequently there is no significant exposure to price risk.

b) **Interest Rate Risk**

The Company's financial assets and liabilities are noninterest bearing. The company's interest bearing assets and liabilities generally carry fixed rates of interest and therefore there is no significant exposure to interest rate risk.

c) **Currency Risk**

Substantially all the Company's transactions, assets and liabilities are denominated in either its functional currency or United States Dollars. The United States Dollar has been formally pegged to the Company's functional currency at EC\$2.70 =US\$1.00 since 1976, therefore, the Company has no significant exposure to currency risk.

k) Determination of Fair Values

A number of the Company's accounting policies and disclosures require the determination of fair value for both financial and nonfinancial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

**MONTSERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)****3. Significant Accounting Policies– Continued****k) Determination of Fair Values**

Fair value amounts represent estimates of the consideration that would currently be agreed upon between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market value if one exists. With the exception of cash in hand and at bank, none of the Company's financial instruments are traded in a formal market. Estimated fair values are assumed to approximate their carrying values due to their short-term nature. Dividends and related per-share amounts are disclosed either on the face of the statements of changes in shareholder's equity or in the notes.

**Fair value hierarchy**

IFRS 7 specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the bank's market assumption. These two types of inputs have created the following fair value hierarchy:

- Level 1—Quoted prices in active markets for identical assets or liabilities. This level includes listed debt instruments listed on exchanges
- Level 2 – Inputs other than quoted prices included within level that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs). This level includes equity investments and debt instruments with significant unobservable components.

The hierarchy requires the use of observable market data when available. The company considers relevant and observable market prices in its valuations where possible.

**l) Accounts Receivable**

Trade and other receivables are carried initially at fair value and subsequently measured less a provision for impairment. A provision for impairment of trade and other receivables is established when there is objective evidence that the Company will not be able to collect all due according to the original terms of the receivable. The amount of the provision is recognised in the Statement of Comprehensive Income. Trade and other receivables, being short-term, are not discounted.

**m) Non-derivative Financial Liabilities**

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.



**MONTSERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)****3. Significant Accounting Policies– Continued**m) Non-derivative Financial Liabilities

The fair value of cash in hand and at bank, accounts receivable, due from related parties, accounts payable and accruals and due to related parties are not materially different from their carrying amount due to their short-term period to maturity.

n) Revenue Recognition

Revenue from energy sales is based on meter readings, which are carried out on a rotational basis throughout each month. A provision for the current month's billings, excluding the fuel surcharge, is made to record unbilled energy sales at the end of each month. This estimate is based upon actual information for the preceding month and is adjusted monthly. The provision for unbilled sales is included in accrued income.

In addition to the normal tariff rates charged for energy sales, a fuel surcharge is calculated which is based on the difference between the cost of fuel used to generate energy sales in the current month and a deemed base price of \$0.2601 as at 1<sup>st</sup> January 1974. The surcharge is recovered by applying the month's surcharge rate to units billed in the following month. The provision for unbilled fuel surcharge revenue/rebate is included in accrued income.

o) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the weighted average principle, and includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition. Allowance is made for slow-moving and damaged goods.

p) Goods in-transit

Goods-in-transit are stated at their invoice cost.

**MONTERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)**

<b>4. Cash in hand and at bank</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Current Accounts -Royal Bank of Canada	948,413	864,333
-Bank of Montserrat Limited	368,603	194,396
Savings Accounts -Bank of Montserrat Limited	237,034	201,902
-Montserrat Savings Bank	24,775	24,409
-Royal Bank of Canada	427,429	-
-Royal Bank of Canada US\$ A/C	10,110	10,110
Montserrat Building Society	110,023	108,929
	-----	-----
Cash at Bank	2,126,387	1,404,079
Cash in Hand	713	614
	-----	-----
<b>Total (Page 3)</b>	<b>\$2,127,100</b>	<b>\$1,404,693</b>
	=====	=====

The Savings Account at Bank of Montserrat Limited continued to attract interest at 3.0% per annum on the lowest quarterly balance, while the interest rate on the Savings Account at the Montserrat Building Society was reduced to 1.0% per annum effective 1st January 2014. On 31st July 2014, by S.R.O No. 26 of 2014, the interest rate payable by the Government Savings Bank was reduced from 3.0% per annum to zero % per annum effective 31st July 2014. Approval to dissolve the Government Savings Bank was conferred on the Accountant General under S.R. O No. 69 of 2014, and this was effectively done on 1st August 2014. Unclaimed deposits are being held in an account in the name of Government Savings Bank at the Bank of Montserrat.

<b>5. Short-Term Investments – Held to Maturity</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Trinidad and Tobago Unit Trust Corporation		
Opening Balance	1,094,837	1,188,465
Add Interest earned during the year	6,356	10,769
Withdrawals	(965,583)	(104,397)
	-----	-----
<b>Total (Page 3)</b>	<b>\$135,610</b>	<b>\$1,094,837</b>
	=====	=====

The interest on this investment is paid quarterly and varied from .002 % to .005% over the financial year 2014.

**MONTSERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

**(Continued)**

**(Expressed in Eastern Caribbean Dollars)**

<b>6. Accounts Receivable and Prepayments</b>			<b><u>2014</u></b>	<b><u>2013</u></b>
Trade Receivables			2,983,324	2,860,099
Staff Loans			146,014	138,263
Other Debtors			677,200	654,177
Prepayments			35,239	32,045
			-----	-----
<b>Total (Page 3)</b>			<b>\$ 3,841,777</b>	<b>\$3,684,584</b>
			=====	=====
<b>7. Inventory</b>			<b><u>2014</u></b>	<b><u>2013</u></b>
Generation			408,365	381,261
Transmission and Distribution			1,085,519	1,647,864
Motor Vehicles			201,132	198,610
General Stores			80,116	103,921
Diesel			214,744	247,403
Tools and general equipment			114,086	120,600
Stationery			57,026	57,261
Water			681,250	-
			-----	-----
<b>Total (Page 3)</b>			<b>\$ 2,842,238</b>	<b>\$2,756,920</b>
			=====	=====
Stores are assets in the form of spares, supplies etc., and expected to be consumed in the generation, transmission and distribution of water and electricity. Material spares were on hand to facilitate major repairs to Plant and Machinery at the Statement of Financial Position date.				
<b>8. Goods in Transit</b>			<b><u>2014</u></b>	<b><u>2013</u></b>
Goods in Transit	<b>(Page 3)</b>		\$22,576	\$109,241
			=====	=====
<b>9. Mortgages and Loan Receivable</b>			<b><u>2014</u></b>	<b><u>2013</u></b>
	<b>Current</b>	<b>Non Current</b>		
			\$109,234	\$134,242
			=====	=====

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

**9. Mortgages and Loan Receivable**

The company established a Mortgage Plan for its senior employees who have been employed for a minimum of ten (10) years within the Electricity Division. As a result an Agreement was signed by the Company and the Bank of Montserrat for the Bank to be the administering Agent for the Mortgage Plan.

Mortgage

The Agreement stipulates inter alia that the Agent shall:

- i) Administer the mortgage application process and the mortgages, using reasonable skill and care as if they were using its own funds, and in accordance with best international banking practice and standards.
- ii) Charge a commitment fee of 2% or \$10,000 of the amount to be loaned, payable in advance.
- iii) Be entitled to charge an annual administration fee of 1% of the amount of the balance outstanding on 31<sup>st</sup> December each year in respect of all mortgages made under the Agreement, provided that such administration fee shall not be less than \$10,000.

Repayment Terms

Mortgages are repayable monthly at various amounts inclusive of interest which is charged at the rate of 7 1/2 % per annum.

Security

Mortgages are secured by a first charge note on the land certificate in favour of the Company.

Outstanding

Three (3) mortgages were outstanding at the Statement of Financial Position date.

**10. Available for Sale Investment**

Eastern Caribbean Securities Exchange Limited	<u>2014</u>	<u>2013</u>
25,000 shares of \$10 each	\$250,000	\$250,000
(Page 3)	=====	=====

The Available for Sale Investment is stated at Cost at Statement of Financial Position date.

**11. Accounts Receivable - Infrastructure**

Distribution Infrastructure	<u>2014</u>	<u>2013</u>
	\$979,953	\$924,116
(Page 3)	=====	=====

**MONTERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

**12. Property, Plant and Equipment -**

<b>Cost</b>	<b><u>Fixtures &amp; Fittings</u></b>	<b><u>WIP</u></b>	<b><u>Motor Vehicles</u></b>	<b><u>Plant &amp; Machinery</u></b>	<b>Total</b>
At 1 <sup>st</sup> January 2014	739,677	3,727,678	2,086,919	26,166,630	32,720,904
Additions	21,724	2,116,446	89,500	407,357	2,635,027
<b>31<sup>st</sup> December 2014</b>	<b>761,401</b>	<b>5,844,124</b>	<b>2,176,419</b>	<b>26,573,987</b>	<b>35,355,931</b>
<b>Accumulated Dep.</b>					
At 1 <sup>st</sup> January 2014	564,499	-	1,845,955	19,772,530	22,182,984
Charge for the year	84,856	-	78,058	811,487	974,401
	649,355	-	1,924,013	20,584,017	23,157,385
<b>Net Book Value</b>					
<b>31<sup>st</sup> December 2014</b>	<b>112,046</b>	<b>5,844,124</b>	<b>252,406</b>	<b>5,989,970</b>	<b>12,198,546</b>
	=====	=====	=====	=====	=====
<b>Cost</b>		<b><u>Building</u></b>	<b><u>Land</u></b>	<b><u>Reservoirs</u></b>	<b>Total</b>
At 1 <sup>st</sup> January 2014		3,648,126	4,681,269	4,276,374	12,605,769
<b>31<sup>st</sup> December 2014</b>		<b>3,648,126</b>	<b>4,681,269</b>	<b>4,276,374</b>	<b>12,605,769</b>
<b>Accumulated Dep.</b>					
At 1 <sup>st</sup> January 2014		637,820	-	698,475	1,336,295
Charge for the year		80,323	-	142,546	222,869
<b>31<sup>st</sup> December 2014</b>		<b>718,143</b>	<b>-</b>	<b>841,021</b>	<b>1,559,164</b>
<b>Net Book Value</b>					
<b>31<sup>st</sup> December 2014</b>		<b>2,929,983</b>	<b>\$4,681,269</b>	<b>3,435,353</b>	<b>11,046,605</b>
		=====	=====	=====	=====
					\$23,245,151
					=====

MONTSERRAT UTILITIES LIMITEDNOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014

(Continued)

(Expressed in Eastern Caribbean Dollars)

## 12. Property, Plant and Equipment -

	<u>Fixtures &amp; Fittings</u>	<u>WIP</u>	<u>Motor Vehicles</u>	<u>Plant &amp; Machinery</u>	<u>Total</u>
<b>Cost</b>					
At 1 <sup>st</sup> January 2013	700,852	759,501	2,086,919	25,403,962	28,951,234
Additions	33,425	3,736,245	-		3,769,670
Transfer	5,400	(768,068)	-	762,668	-
<b>31<sup>st</sup> December 2013</b>	<u>739,677</u>	<u>3,727,678</u>	<u>2,086,919</u>	<u>26,166,630</u>	<u>32,720,904</u>
<b>Accumulated Dep.</b>					
At 1 <sup>st</sup> January 2013	434,553	-	1,754,952	18,909,454	21,098,959
Charge for the year	129,946	-	91,003	863,076	1,084,025
	<u>564,499</u>	<u>-</u>	<u>1,845,955</u>	<u>19,772,530</u>	<u>22,182,984</u>
<b>Net Book Value</b>					
<b>31<sup>st</sup> December 2013</b>	<u>\$175,178</u>	<u>\$3,727,678</u>	<u>\$240,964</u>	<u>\$6,394,100</u>	<u>\$10,537,920</u>
<b>Cost</b>		<b>Building</b>	<b>Land</b>	<b>Reservoirs</b>	<b>Total</b>
At 1 <sup>st</sup> January 2013		3,648,126	4,624,159	4,276,374	12,548,659
Additions		-	57,110	-	57,110
<b>31<sup>st</sup> December 2013</b>		<u>3,648,126</u>	<u>4,681,269</u>	<u>4,276,374</u>	<u>12,605,769</u>
<b>Accumulated Dep.</b>					
At 1 <sup>st</sup> January 2013		557,628	-	555,929	1,113,557
Charge for the year		80,192	-	142,546	222,738
<b>31<sup>st</sup> December 2013</b>		<u>637,820</u>	<u>-</u>	<u>698,475</u>	<u>1,336,295</u>
<b>Net Book Value</b>					
<b>31<sup>st</sup> December 2013</b>		<u>\$3,010,306</u>	<u>\$4,681,269</u>	<u>\$3,577,899</u>	<u>\$11,269,474</u>
<b>Page 3</b>					<u>\$21,807,394</u>

**MONTSERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

<b>13. Accounts Payable and Accruals</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Trade payables	1,184,469	3,918,994
Accrued expenses	805,502	776,839
Gratuity payable	164,909	75,237
Other Accounts Payable	561,960	372,262
	-----	-----
<b>Total (Page 3)</b>	<b>\$2,716,840</b>	<b>\$5,143,332</b>
	=====	=====

**14. Pension**

The company contributes to a defined benefit plan and a defined contribution plan for management and all other permanent staff respectively.

<b>14a. Provision for Contingency</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Employee Pension (Page 3)	\$3,982,448	\$4,554,217
	=====	=====

The Company contributes on a bipartite basis to a defined contribution plan administered by CLICO International Life Insurance Limited (CIL) under a Deposit Administration Contract for the employees of the former Montserrat Electricity Services Limited. The Company contributes 7% of members' salaries and members contribute 5%. The benefits are based on years of service and the employees' average pensionable salary prior to retirement, and the administration expenses are currently being met by surpluses arising when members withdraw from the plan with less than ten (10) years of service and as such are not entitled to 100% refund of the Company's contributions plus interest accrued thereon.

The latest actuarial review carried out as at 29<sup>th</sup> February 2013 by the Actuaries and Consultants Bacon Woodrow & de Souza Limited revealed that the plan was in surplus by \$621,000 corresponding to a funding level of 118%. However 96% of the plan's assets are held in investments in CIL, which fell into financial difficulties in early 2009 and it is still not clear whether the value of the plan's investments would be impaired. This will only be known once a decision has been made regarding the future of CIL and how policyholders will be treated. CIL is now under judicial management, Deloitte Consulting Limited of Barbados is the Judicial Manager for Anguilla, Antigua, Barbados, Dominica, Grenada, KPMG (BVI) acts for Montserrat, and PKF acts on behalf of St. Kitts and Nevis and St. Vincent.

The Company's management in early 2012 suspended its contributions to the plan with CIL and executed the following:-

(a) Continued its contributions to the plan, but which are currently held internally and earning 2% per annum based on a management decision. The accumulated amount at 31<sup>st</sup> December 2014 was \$427,429 as disclosed in Note 4 "Cash in hand and at bank".

(b) Fund the accumulated back service contributions for members leaving and the monthly pension to a retired member, supported by a letter of undertaking from the relevant former members that any funds subsequently received from CIL would accrue to the Company.

**MONTSEERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)****14. Pension – Continued****14b. Other Pension**

Other Pension is reported on in Accounts payable- Accrued expense at note 13

(1) The Company also contributes on a bipartite basis to a defined contribution plan administered by Sagicor Life Inc. for the employees of the former Montserrat Water Authority and those persons employed in the merged company after 1<sup>st</sup> July 2008. Both the Company and the members contribute 7.5% of members' salaries. The benefits and funding of the administration expenses are identical to the CIL plan noted above.

Sagicor Life Inc. established a Unit Trust in the Eastern Caribbean, namely the Sagicor (Eastern Caribbean) Fund. Investment in this Unit Trust is restricted to Eastern Caribbean registered pension plans, giving the Unit Trust tax exempt status in most territories. The assets of the Unit Trust are held apart from Sagicor's general fund. At present pension funds of eighty nine (89) companies in the Eastern Caribbean, including the Company's, are invested in this fund.

(2) The Company also contributes to the regional CDC Caribbean Pension Scheme administered by Sagicor Life Inc., which is a defined benefit plan, for two of its management staff. The other current participating employers are Anguilla Electricity Company Limited, St. Lucia Electricity Services Limited and St. Vincent Electricity Services Limited. Under the defined benefit plan the Company contributes such sums that are required to provide the benefit under the rules for and in respect of members and former members to preserve the solvency of the plan based on periodic actuarial reviews. The Company contributes 29.55% of the member's salary to the Scheme, members are not required to contribute to this plan.

The Company has ceased accepting new members to the Scheme.

**15. Non-Current Payable**

	<u>2014</u>	<u>2013</u>
Consumers' Refundable Deposits (Page 3)	\$1,484,507	\$1,413,934
	=====	=====

Given the long-term nature of the customer relationship, Consumers' Refundable Deposits which are not immediately repayable have been shown as a Non-Current Liability.



**MONTSERRAT UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

<b>16. Deferred Income</b>	<u>2014</u>	<u>2013</u>
Contributions, Plant & Machinery	8,491,844	8,276,251
Amortization	(4,227,354)	(3,854,361)
	-----	-----
<b>Total (Page 3)</b>	<b>\$4,264,490</b>	<b>\$4,421,890</b>
	=====	=====

Provided to finance the purchase of specific assets are credited to Non-Current Deferred Income, and is realized over the useful life of the assets in the Statement of Comprehensive Income. Grants provided for revenue purposes or related to Income are credited to income for Non Deferred Income in accordance with IAS 20 paragraphs 13-15 which also states that Grants must be recognised as Income over the periods necessary to match them with related costs which they are intended to compensate, on a systematic basis. It must also be recognised on an accrual basis. In addition paragraphs 17-22 expanded the provisions to cover periods over which the Income and Expenditures associated with Government Grants are to be recognised.

<b>17. Share Capital</b>	<u>2014</u>	<u>2013</u>
Authorised		
10,000 Common Shares of \$1 each	\$10,000	\$10,000
	=====	=====
<b>Issued and Fully Paid</b>		
2 Common Shares of \$1 each (Page 3)	\$2	\$2
	====	====
<b>18. Contributed Capital</b>	<u>2014</u>	<u>2013</u>
Government of Montserrat (Page 3)	\$23,936,944	\$19,276,152
	=====	=====

This represents the amount which Government of Montserrat had initially injected into the operations of the new company which commenced operations on 1st July 2008, and reflects the net surplus due to Government of Montserrat as the owner of the two quasi Government institutions which combined to form the new entity, plus additional contributions from Government of Montserrat and the Department for International Development towards the Montserrat Power Station Expansion Project– See Note 21(a)

**MONTserrat UTILITIES LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014****(Continued)****(Expressed in Eastern Caribbean Dollars)**

<b>19. Subsequent Event</b>	<b>2014</b>	<b>2013</b>
<b>a. Donated Capital</b>		
Government of Montserrat	\$500,000	\$-
	=====	=====

By letter dated 20<sup>th</sup> May 2016, the Ministry of Finance & Economic Management (MoFEM) acknowledged that there was an agreement in 2006 between the Government of Montserrat and the Company whereby a generator had been procured by the Company using existing funds, and confirmed that MoFEM would service the loan on the following terms:-

- (a) Balance Due \$1,665,571, after a payment of \$500,000 on March 21, 2014.
- (b) Interest Rate 3.5%
- (c) Tenor 10 years
- (d) Payments Blended quarterly \$41,639 Principal, plus Interest, commencing April 2016, in accordance with an amortization schedule attached to the MoFEM letter under reference
- (e) Paying Agent Treasury Department

**b. Pending Litigation**

A claim was filed by a former employee for damages against the company for unfair dismissal. The Company was summoned to appear before the Labour Tribunal in February 2013, and the Labour Tribunal held four sittings between April and May 2013. The Labour Tribunal delivered its Judgement in November 2013, and awarded compensation to the former employee in a total amount of \$191,641. The Company challenged the decision of the Labour Tribunal in the Eastern Caribbean Supreme Court, and in April 2015, the Eastern Caribbean Supreme Court delivered its Judgement and reduced the award of compensation to \$141,378. This matter has now been settled after the Statement of Financial Position date, but has been recognized in full in the Statement of Comprehensive Income.

**20. Related Party Transactions**

	<b>2014</b>	<b>2013</b>
Key Management Compensation	530,440	845,773
Director's Fees	6,427	6,800
	-----	-----
	\$536,867	\$852,573
	=====	=====

**MONTSERRAT UTILITIES LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

<b>21. Capital Commitment &amp; Contingent Liability</b>	<b><u>2014</u></b>	<b><u>2013</u></b>
Budgeted Estimates - Mechanical & Electrical	16,891,000	16,891,000
Budgeted Estimates - Civil & Building Works	6,978,000	6,978,000
Budgeted Estimates - Other Capital Works	12,265,000	12,265,000
	-----	-----
	\$36,134,000	\$36,134,000
	=====	=====

a. Capital Commitment

The Montserrat Power Station Expansion Project consists of the construction of a new fully functional power station and ancillary works. The project is being financed by a loan and grant from the Caribbean Development Bank, grant from the Department for International Development and contributions from Government of Montserrat and the Company. The main contractor for the Engineering Procurement and Construction of the New Power Station is Angelique International Limited and the Consulting Engineers are Mott MacDonald Ireland. The capital commitment subsequent to the Statement of Financial Position date is in the order of \$33.0m

b. Contingent Liability

As further explained in Note 14, the Company may be liable for any shortfall of the Deposit Administration Pension Plan. The company has committed itself to the settlement of all employee Pension liabilities, in the absence of Pension fund assets to meet employee obligation on retirement. All Pension Fund obligations settled by Montserrat Utilities Limited will remain an obligation of the Fund, and should be settled if and when the Fund has the financial resources so to do.

**22. Taxation**

The Company is exempt from payment of any liability to all income tax and other taxes based on income or profits under Section 5 of the Montserrat Utilities Limited Act Chapter 18.01.

**SCHEDULE OF OTHER INCOME**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

**(Continued)**

**(Expressed in Eastern Caribbean Dollars)**

**23. Operational Risk**

**i. Volcanic Activity**

The island of Montserrat experienced continuous volcanic activity in July 1995. The continuous eruptions created severe hardships and dislocations and affected living conditions on the island. Consequently, this risk factor should be considered in analyzing these Financial Statements.

**ii. Insurance**

Because of the difficulty experienced by the Company in obtaining adequate and reasonably priced commercial insurance coverage on its Transmission & Distribution assets, these facilities are uninsured. This poses an operational risk for the company if there should ever be major damages done to these facilities.

**iii. Operational Risk**

Operational Risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from the Company's operations. The Company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity. The primary responsibility for the development and implementation of controls to address operational risk is assigned to the Board of Directors and management.

**MONTSERRAT UTILITIES LIMITED**  
**SCHEDULE OF OTHER INCOME**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**  
**(Continued)**  
**(Expressed in Eastern Caribbean Dollars)**

	<b>Revised</b>	
	<b><u>2014</u></b>	<b><u>2013</u></b>
Mortgages and Loans Interest	5,776	7,672
Interest	14,091	21,358
Rent	35,636	38,531
Sundry	20,106	105,787
Sale of Stores	22,827	27,927
Connection / reconnection Fee	52,563	50,993
*Recoveries	292,502	2,034,731
Contributions & Grants	372,306	356,069
	-----	-----
	\$815,807	\$2,643,068
	=====	=====

\*Recoveries represent reduction in inventory and pension provision in 2013 and 2014 respectively. In 2013 this amount was originally a part of the transmission and distribution cost that has now been reclassified as other income -provision recovery.

**MONTSERRAT UTILITIES LIMITED**

**SCHEDULE OF OTHER EXPENSES**  
**FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2014**

(Continued)

(Expressed in Eastern Caribbean Dollars)

	<u>2014</u>	<u>2013</u>
Directors Fees	6,427	6,800
Audit and Professional Fees	141,819	86,250
Agency Fee	10,000	-
	-----	-----
	\$158,246	\$93,050
	=====	=====